Think back to when you were a child.

WHAT DID YOU WANT to be WHEN YOU GREW UP?

A pilot? A famous ballerina? Throughout each stage of our lives, countless hopes and dreams inspire us to persevere, to endure and triumph. Now, imagine being told you cannot dream, that your future holds no promise of better times to come. Poverty and instability rob thousands of people of the hope for a better tomorrow.

Here at Peninsula Family Service, we think it’s time to dream beyond. Over the years, we’ve brought together a wide-range of programs to dismantle the terrible barriers of poverty and isolation. Together, we hold an unwavering belief that our community is strongest when opportunity, financial stability, and wellness are secured for all. Do you believe?
A LETTER FROM OUR LEADERSHIP

At Peninsula Family Service, we believe in the beauty of the American Dream: Work hard and you can succeed. But for more than 800,000 of our Bay Area neighbors, poverty has thrown a wrench into those plans. At every stage of life, there are obstacles of dizzying proportions: paychecks that can’t be stretched to cover rent, groceries, and preschool; bus routes that end miles from the pharmacy with your heart medication; payday lenders that welcome you with open arms and sky-high interest rates.

Despite these challenges, our network of dreamers—more than 1,200 donors, volunteers, and partners—has made incredible progress toward our goal of securing opportunity for all. We introduced three new programs—Lending Circles, DriveForward, and 70 Strong—with innovative approaches to help participants take control of their lives. We joined The Big Lift in tackling the opportunity gap and united teachers and parents through family engagement. Together, we were able to help 12,000 people—2,000 more than last year—find pathways out of poverty.

Thank you for believing in the men, women, and children whose stories fill these pages. You gave them hope when they needed it most, and the result is a better life, not just for them, but also for each and every person who calls our community home. The year ahead is going to be an amazing one, and we hope we can still count on you to dream beyond.

Arne Croce  Betsy Pace

TO THOSE WHO DREAM of OPPORTUNITY for ALL

Together, we were able to help 12,000 people—2,000 more than last year—find pathways out of poverty.
FINANCIAL EMPOWERMENT

OUR FAMILIES INCREASED THEIR SAVINGS, improved their credit scores, and reduced their reliance on government assistance. This means they are better equipped to handle unexpected challenges that come their way.

168 POINTS

Average increase in credit score after completing a Lending Circles program.

$73,000

Annual income a single parent with one infant must earn to meet the family’s basic needs.*

3 - 5

Number of full-time, minimum-wage jobs it would take to earn $73,000 a year.

58%

Percentage of car-loan recipients who said the loan helped them reduce their reliance on government assistance.

Here in the Bay Area, it’s impossible to stay housed, employed, and fed without a strong credit history and small savings. But mainstream banking can be intimidating and impersonal, especially for those who grew up without financial role models. Our Financial Empowerment program breaks the mold by creating a welcoming environment, where families can take control of their finances and practice the spending habits needed to cut their reliance on government assistance and achieve long-term stability.

Two Financial Empowerment offices—San Mateo and Santa Clara—and a handful of sites throughout San Benito and Santa Cruz counties make the program the farthest reaching of our three main service areas. Combined in Financial Empowerment are asset- and credit-building tools, financial-education workshops, and an employment program geared specifically toward older adults.

We are keeping pace with our rapidly evolving local economy by exploring innovative ways of achieving financial stability. Last year, we began a partnership with Mission Asset Fund to bring Lending Circles to our community. This peer-to-peer lending opportunity provides zero-interest loans with the ability to repair credit scores. After careful research and evaluation, we’ve also made the decision to shift our focus away from Ways to Work and establish our own vehicle-loan program, DriveForward, with the capacity to serve a more diverse population. We will continue to keep our supporters informed as DriveForward develops during the coming year.

*per San Mateo County’s Self-Sufficiency Standard
GERI’S STORY
Rewriting (Credit) History

“It’s simple, I need to know my car’s going to start in the morning,” Geri explains. But this simple request was complicated by the car in question: a $700 Volvo purchased from a friend. Instead of sliding into the driver’s seat each day and heading to work, Geri endured a morning routine that included popping the hood and attaching her travel-sized battery jump starter.

When electrical problems once again landed the Volvo in the shop, Geri knew it was time for a different car. But her small savings and limited credit history left her with few options.

“I’ve never been one to use credit very much, so I didn’t know what my score was. But for this car, I knew I wanted something a little more reliable, and I needed some help paying for it. I went to the bank and was floored by the rate they offered me.”

Determined to qualify for a single-digit interest rate, Geri started looking for ways to improve her credit score.

That’s when she applied for our new Lending Circles program. “Joining the Circle was really easy. All I needed was a bank account, and now the automatic monthly payments are so simple, I almost forget about them.”

Geri’s Lending Circle is one of three we’ve launched since introducing the program last year. The Circles were created by San Francisco-based nonprofit Mission Asset Fund, and we were selected to become the first partner in San Mateo County. To date, nearly 30 of our participants have used the program’s zero-interest loans to improve their credit and build their savings.

One year after joining the program, Geri headed back to the car dealership and qualified for a loan with an interest rate of just 2.9 percent. “I got my new Subaru,” Geri says with a smile. “The lower rate means I have more money to put toward next year’s rent increase or my son’s medical bills. I have a feeling my credit score is going to be the key to a lot of locked doors.”

“Joining the Circle was really easy. All I needed was a bank account, and now the automatic monthly payments are so simple, I almost forget about them.”
The population of people age 65 and older is rising dramatically. We are meeting that growth by adapting services to address myriad interests, backgrounds, and needs of the “silver tsunami.” Last year, more than 5,000 men and women made use of our resources and helped redefine the goals of our Older Adult Services program.

We are living longer, but how we spend those extra years depends on our quality of life. More than 300 active clients find new meaning from nearly 100 volunteer Senior Peer Counselors. Our Fair Oaks Adult Activity Center is lively with people who make it their home base each day. Vulnerable people leaving the hospital are able to remain stable and strong at home through our transition of care programs.

70 Strong, a partnership between Peninsula Family Service and Sequoia Healthcare District, will launch in January 2017 to connect local residents with resources to keep them fit and healthy for decades to come. The program will be available at no cost to older adults in the District, offering three modes of connection: an extensive online resource directory, one-on-one help from a Community Navigator, and optional home-visits for participants requiring higher-level assistance.

We believe aging well and aging together are synonymous. With easy access to our talented staff, exciting programs, and seemingly limitless community partners, older adults can join forces with us to create age-friendly communities that benefit from the wisdom and experience all our neighbors have to offer.
ALBA’S STORY
The Other Side of Loneliness

“I didn’t do anything; I stayed home, watched television, slept. My mind said, ‘This is not good,’ but my body told me to just go lie down,” explains Alba. With her bright blond hair and soft laugh, it’s difficult to imagine Alba as anything but vibrant. But four years ago, her life barely felt worth living.

Alba was out of the workforce, recently divorced, and sharing a basement apartment with her best friend, a Pomeranian-Chihuahua mix named Chica. “She’s a good girl,” Alba says proudly. “She never went potty inside. I would take her out three times a day, and we’d walk for 20 minutes. I didn’t even need a leash.” But there were days when Alba talked to no one but Chica and when her world felt as small as the dark, two-room basement she called home.

Then, a simple flier arrived—a county-sponsored mailing with a list of local community resources, including our Fair Oaks Adult Activity Center. “I had tried other places, but they weren’t right for me. At Fair Oaks, the classes are free, and no one is turned away from the meals. Everyone is welcome,” Alba explains.

“I come every Tuesday, Wednesday, Thursday, and Friday and volunteer in the dining room with my friends. My job is to serve coffee and check people in for lunch.”

Alba has a new message for people who feel stuck like she was: “You can’t give up and say, ‘Everything is hopeless.’ You’re not alone. People at Fair Oaks, they want to help. Come here, and I’ll show you how to be like me, never stressed.”

As for Chica? “I got her a friend, a Chihuahua named Chloe, to keep her company now that I’m out so much, says Alba with a smile. “She’s not lonely either.”

“I had tried other places, but they weren’t right for me. At Fair Oaks, the classes are free, and no one is turned away from the meals. Everyone is welcome.”
EARLY LEARNING

OUR CHILDREN ARE HITTING ALL THE RIGHT developmental milestones, as their parents and teachers give them the confidence to explore, learn, and grow. When it comes time for kindergarten, the whole family will be primed to succeed.

0-5 YEARS

Age during which 80 percent of brain development occurs.

Nearly 500 children ran, walked, wobbled, and crawled through our centers last year. Located in neighborhoods with high capacity for academic improvement, our nine child development centers remain focused on children ages 0-5 years old—a critical period when more than 80 percent of brain development occurs. Our full-day, year-round program offers a whole-child approach to education, including nutritious meals, access to behavioral-health interventions, and medical and dental checkups.

We continue to search out ways in which we can do more, better. We are investing in our teaching staff by creating a system of classroom coaches and opportunities to achieve higher credentials. We are also deepening our commitment to building community-wide support networks by inviting parents into the classroom. Thanks to our auxiliaries, a combined $220,000 was raised last year to craft a comprehensive Family Engagement program, in which parents can learn to become their children’s first teachers and strongest advocates.

In the coming year, we are excited to monitor the progress of two pilot programs. Our Leo J. Ryan Child Development Center—largest of our nine centers—has adopted our new STEM-centric curriculum with fantastic results to date. We’ve also teamed up with The Big Lift to raise third-grade reading scores throughout San Mateo County.

Whether honing our tried-and-true methods or exploring new ones, our Early Learning program plays a pivotal role in helping incredibly deserving children not only achieve their full potential, but also go beyond it.

$220,000

Total amount raised by our auxiliaries to support family engagement.

97%

Percentage of parents who said our program gave them confidence to speak up for their child.

205

Number of our Early Learning children participating in The Big Lift.

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CHRISTINE and LOGAN’S STORY
A Family Finds Its Voice

“It was like P.T.A. on steroids,” Christine laughs, as she describes her time spent serving on our Early Learning Policy Council. Part of our Family Engagement initiative, the Council offers a strong voice to parents not accustomed to making decisions for their children’s education. At the meetings, parents determine everything from lunch menu options to classroom curriculum. Christine’s road to our First Step Child Development Center was much like many of our parents’. She enrolled her son Logan, while living within LifeMoves transitional housing. “Growing up, I didn’t have the greatest example of what parenting should look like. I didn’t even have younger siblings to take care of to learn those skills,” Christine explains. Her involvement with the Council heightened Christine’s interest in Logan’s education and inspired her to take an active role in his classroom. She learned how to be his advocate and ensure he had the resources he needed, including an evaluation for a possible speech delay. “I learned a lot from watching the teachers interact with Logan and seeing how well he responded to them. They were great mentors.”

“A lot of us are going through very tough times,” says Christine. “The parents feel vulnerable and are often hesitant to step up for their children. As a member of the Policy Council, I felt I could speak for them and help them get the resources they needed.” Over time, Christine became a trusted role model and voice for other parents. Logan began kindergarten this year, and Christine is confident her experience on the Policy Council has prepared her to be his strongest ally. “He’s ready. I’m ready. I know we can do this.”

“A lot us are going through very tough times. As a member of the Policy Council, I felt I could speak for them and help them get the resources they needed.”
FOOTHILL, HILLSBOROUGH, AND RED-CAR-BEL

Auxiliaries make our mission possible by raising vital funds through events, a retail store, and personal donations. Their members are some of our most passionate supporters and strongest ambassadors.

Our Foothill Auxiliary continues its long-standing tradition of kicking off the fall season at Holidays on a High Note. The event defies labels by combining a live floral demonstration, gallery of inspirational tablescapes, boutique shopping opportunities, luncheon, and fund-a-need. In the few months between hosting one event and planning for the next, auxiliary members stay busy by creating gift baskets that bring hope and positivity to our program participants.

Our Hillsborough Auxiliary members are industry experts when it comes to staying busy. Their holiday luncheon, Thanks for Giving, had the Peninsula Golf and Country Club nearly overflowing, as guests shopped for unique local gifts and pledged their support for last year’s Family Engagement Fund-A-Need. Though the auxiliary has come to be known for its can’t-miss events, we were blown away when the Black Tie and Boots Gala sold out in a matter of days. Most impressive was the more than $500,000 raised by members and guests on that one night!

Our Red-Car-Bel Auxiliary takes a different approach by creating year-round support through The Family Tree. The store has a new look, thanks to a refreshed awning and sign that answer the very important question, “What is The Family Tree?”—answer: a new and next-to-new resale shop. As business booms, the Auxiliary is always looking for new members and volunteers who’d like to give back to the community by lending a hand at the store.

Peninsula Family Service is incredibly fortunate to have not one, but three auxiliaries: Foothill, Hillsborough, and Red-Car-Bel. Each auxiliary operates as its own separate nonprofit headed by outstanding leaders, full of passionate members, and with a singular, laser-like focus on raising as much support as possible for Peninsula Family Service.

Year Hillsborough Auxiliary, longest standing of our current three, was founded.

$638,000

Total amount donated by our auxiliaries in FY16.

1964

Combined number of auxiliary members.

3

Number of fundraising events hosted by the auxiliaries in FY16.
2016 COMMUNITY PARTNERS

MILLS-PENINSULA HEALTH SERVICES HAS A decade-long history of providing us with vital funding and generous in-kind support. We maximize our impact by combining resources to create a strong, vibrant Bay Area.

2006

First year Mills-Peninsula began supporting us.

$200,000
Total amount of surprise donation granted to Peninsula Family Service by Mills-Peninsula Health Services in 2016.

30%
Reduction in 30-day hospital readmissions, thanks to Peninsula Circle of Care, a partnership between our organizations.

10
Number of years the organization has provided funding for our Second Careers program.

“The partnership between Mills-Peninsula Health Services and Peninsula Family Service is a collaborative force in helping our community members lead healthy, stable lives.”
– JANET WAGNER, CEO Mills-Peninsula Health Services

Each year, out of our hundreds of partners, we honor one whose spirit of collaboration and dedication inspires us to dream beyond. Today, we are thrilled to name Mills-Peninsula Health Services our 2016 Community Partner of the Year.

While innovation and newness are certainly valuable qualities, there is beauty in age and the wisdom, steadiness, and sophistication it brings. Ten years ago, Mills-Peninsula began investing in our Second Careers program. Its continued support of this tried-and-true program has helped nearly 7,000 experienced men and women dust off their resumes and find new jobs after age 55.

In 2012, we were invited to join Mills-Peninsula in launching Peninsula Circle of Care, a program to help older adults remain healthy at home after leaving the hospital. A recent study shows the program substantially reduced 30-day readmission rates, meaning more of our neighbors are enjoying life at home instead of in the hospital. The list of ways in which Mills-Peninsula partners with us is seemingly endless: in-kind donations of blood-pressure screenings for participants, meeting space for our programs, volunteer referrals for Senior Peer Counseling, internships for Second Careers. They are more than funders; they are partners in our shared mission of creating a strong, vibrant Bay Area.

Thank you, Mills-Peninsula Health Services, for your decade of support!

“…in helping our community members lead healthy, stable lives.”
– JANET WAGNER, CEO Mills-Peninsula Health Services

VOLUNTEERS are the HEART of PENINSULA FAMILY SERVICE
Helping out in classrooms, planting gardens, and becoming friends and confidants to home-bound seniors, our many volunteers are at the heart of every service we provide. We are beyond grateful for the time and talent you selflessly lend to bettering the lives of our neighbors.
OUR FINANCIALS

This year, we are presenting a new way to visualize our financials. The chart depicts the true costs of undertaking the work of Peninsula Family Service, including the place that core support services and fundraising play in the success of our mission.

In addition to noting funds that are directed specifically toward strengthening the lives of our participants, you can see the funds that ensure strong strategic finance and accounting, progressive human resource practices, capable and responsive board governance, and talented and engaged advancement staff.

Donors who contributed 1,743 donations.

Number of volunteer hours contributed.

New programs developed with financial partners.

Expenses - $11,327,289
- Early Learning 54%
- Financial Empowerment 17%
- Older Adult Services 12%
- Core Support Services 17%

Revenues - $11,359,903
- State Contracts 31%
- Local Contracts 26%
- Federal Contracts 21%
- Advancement 18%
- Client Fees 3%
- Endowment/Building 1%
This year, your partnership in our efforts to create a community in which there is opportunity for all.

We stopped time between the dates of July 1, 2015, to June 30, 2016, to list all contributions, including those made through our auxiliaries. We took great care to ensure that the information below is correct. We sincerely apologize for any errors or omissions and ask you to please bring them to our attention by calling 650-403-4300.

**DONOR LISTINGS**

**Visionary Circle ($100,000+)**

Inger and Norbert Bischofberger
Jean Susan Geyer Trust
Hillsborough Auxiliary
Mills-Peninsula Health Services
Kenneth Olivier and Inger and ($100,000+)

**Heart of Gold Circle ($25,000+)**

Bonacci Foundation
Estate of Margaret Brandon
Jennifer and Michael Buckley
Crescent Porter
Hale Foundation

**Director’s Circle ($10,000+)**

ABD Insurance & Financial Services
Bob and Linell Birn
Family Fund
Agapi and Bruce Burkard
Donna and Eric Colson
Diane and Howard Crittenden
Julie and Kurt de Grosz
Dodge & Cox Funds
Foothill Auxiliary
Genentech Foundation
Gilead Sciences, Inc.
Glastenbury Foundation
Joanne and Jon Goldstein
Raymond Hernandez

**Leadership Circle ($1,500+)**

Gail and Dan Alberti
Andersen Yashi Hwang
Minton & Horn

**Community Circle ($5,000+)**

Patricia and Steven Anderson
Arist International
Atkinson Foundation

**LISTINGS**

**DONOR**

**650-403-4300.**
CREATING A FUTURE WHERE NO ONE IS LEFT BEHIND.

Virginia and Charles Nile
Tracy and Don Wayne Nobles, Jr.
Karen and George Ollen
Rose M. Orbeta
Andrea O’Riodan
Susan Owen
Kathy Paulino
Jane and Andy Paolucci
Michele Park
Patty Pascoe
Linda and Larry Patterson
Chanel Paulson
Claire and Charles Penusol
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Baty Petrie
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Patricia Pickford
Barbara and Jerry Perry
Billie and James Pierce
Gloria and Mauricio Pineda
Roeyyn and Richard Finger
Angelo Pisani
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Tracie and Lawrence Pon
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Victoria and Dr. Robert Preti
Barbara and Charles Preuss
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Danielle Rabago
Arline Radine
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Colleen Rafferty
Juan Raigoza
Nan Ray
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Redwood City Rotary
Chantable Foundation
Darci and Todd Reimund
Betty Ann and
Peter Reinhardt
Robin Repass
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Francois and Charles Ribe
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Shelley Rintala
Elisa Rivas
Letitia Roddy
Stefanie Rodriguez
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Patricia and Robert Ronald
Patricia and Peter Rosenthal
Diane Rosland
Shelley and Bernard Ross
Suzanne Rubenstein
Shari Rubin-Rick and
Terri M. Krygier
Chick and John Runkle
Tam and Dan Rustin
Nancy and Magnus Ryde
Lisa Saferton
Jackie Sage
Kitty and John Salera
Bernadette Samonte
Erm Sanders
Deborah Sandenson-Walker
and Charlie Walker
Doris and John Santana
Nicole Sarraille
Patricia and Steven Sasso
Cynthia Saulin
Kelly and JP Scandals
Nicole Scarborough
Elizabeth Schenk
Ray Schilling
Sandra and
R. David Schmaier
Helen N. Schneider
Robin and John Schreiber
Barbara and Ralph Schults
Judy Schwartz
Scoop Studio Pilates
Kathleen and C. Roy Scott
Linda and Allen Secret
Becky and Brian Selma
Cynthia and
Durward Sewell
Shannon Tyson
Katie and Bob Sharp
Mary Shea
Pam and Bud Sheble
Inessa Shoshanyan and
Max Tzotserin
Adrienne and
Luke Siegfried
Andre and Lee Simone
Maura and Erik Sincoff
Aruna and Jai Singh
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Andrew Strong
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Sara Trehuty
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Sharon and Harold Upjohn
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Jim Ward
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Reverend and
Paul Watermuller
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Howard Weiland
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Jeanette Wheeler
Nancy Wheelan
Karyn White
White Orchid Day
Spa & Salon
Derry and David Wisnom
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Ronald Winter
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Geraldine Wong
Patricia and
James Woodruff
Justin Wooley
Nancy and Michael Wright
Heather and John Yandle
Gelmar Yardi
Ailsa and Thomas Young
Shirlly Host
Orion Bloom
Patricia Ronald
Grace Izmirian
Beth and
Laith Izmirian
Carol Jones
Jennifer Murray
Karen Kneedler
Red-Car-Bel Auxiliary
Alberto Martinez
Jennifer Martinez
Elisabeth Miller
Lewis Miller
Bobbi Munch
Elizabeth Moder-Stern
Lee Phillips
Red-Car-Bel Auxiliary
Virginia Ploesser
Jean and
Duncan Davidson
Betsy Pomeroy
Mary Ray
Kay Reppas
Jean Davidson
Joyce and Bill Heats
Susan Houston
Ann Jeffries
Hanna Saadeh
Diana and Jim Mejiah
Nadja Saadeh
Diana and Jim Mejiah
Nuna Saadeh
Mrs. Diana and Jim Mejiah
Frances Stewart
Judy Schwartz
Edwin Seipp, Jr.
Maryjane Stephens
Linda and Evan Rick
Larry Stewart
Ellen Moore
Gina Tringale
Anonymous
Peggy Wise
Laurie Baldwin and
Mark Mickeon
Carol Wisnom Kastner
Ruth Wisnom
David Wisnom
Ruth Wisnom
Gifts in Honor of:
Gail Alberti
Miki and
William Armstrong
Leigh Ann Bandet
Suzanne Rubenstein
Vivienne Vranil
Jackson Child
Reene and
Michael Child
Arne Croce
Kristen Anderson
Joanne DuWick
Patricia Sheline
Lindsay Farino
Carla Fendrick
Shayna Fogelman
Carla Fendrick
Diane and
Howard Crittenden
Abigail Headrick
Michael Tombaugh
Kristine Holtermann
Kathy Paulino
Benjamin Hsu
Jamie and
Sinclair Hong
Nancy Goldcamp
Maia Innan
Gwendolyn Mitchell
Marna and
Rob Falkenberg
Margaret Ann Niven
Linda and
Jay Timms
Patty Ruff
Victoria Preti
John Samonte
Bernadette Samonte
Katrina Samonte
Bernadette Samonte
Gifts in Memory of:
Derek Arita
Jane Arita
Betty Brunk
Carla and
Rick Dornota
Jean and
Duncan Davidson
George Dunwell
Dorothy Deming
Jeanne and
J. Anthony Villanueva
Josephine and
John Hunter
Ann Ditz
Dolly Owen Miller
Janet and Bill Tar
Edward Dowd
Colleen Giovara
Maggie Hart
Victoria Pilotti

Matching Gift Companies:
Genentech, Inc.
Goldman Sachs Group, Inc.
Google, Inc.
Morgan Stanley
Morrison & Foerster, LLP
Union Bank

MINGLING with a MISSION to CHANGE LIVES

On a Saturday in May, we were the guests of David Hunsaker and 31st Union Restaurant for our second annual Mingle with a Mission. Hosted by board member, Luke Cirkovic and his wife Kira Klapper, minglers joined Peninsula Family Service moderators for a morning of delicious food and inspiring conversation. This unique opportunity to gain firsthand insight into our participants’ lives was an uplifting reminder of the impact our supporters have in our community.
### 2016 Board of Directors:

<table>
<thead>
<tr>
<th>Name</th>
<th>Title and Position</th>
</tr>
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<tbody>
<tr>
<td>Betsy Pace</td>
<td>Chair, Management Consultant and Coach</td>
</tr>
<tr>
<td>John L. de Russy</td>
<td>Vice Chair, Public Administration Consulting, de Russy &amp; Associates</td>
</tr>
<tr>
<td>Kristen Sandifer</td>
<td>Secretary, Licensed Clinical Social Worker</td>
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<td>Jeff Adams</td>
<td>Treasurer, General Partner, Arbor Capital Management</td>
</tr>
<tr>
<td>Patricia E. Martel</td>
<td>Past Chair, City Manager, City of Daly City</td>
</tr>
<tr>
<td>Ralph Armenio</td>
<td>Financial Advisory Consultant</td>
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<tr>
<td>Luke Cirkovic</td>
<td>Area Vice President, Core Accounts, Blue Shield of California</td>
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<tr>
<td>Kurt de Grosz</td>
<td>President and Co-Chair, ABD</td>
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<td>Yessica Flores</td>
<td>Child Policy Council Representative</td>
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<td>Pandy Garvic</td>
<td>Realtor, Alain Pinel Realtors</td>
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<tr>
<td>Sinclair Hwang</td>
<td>Partner, Anderson Yazdi Hwang Minton + Horn, LLP</td>
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<tr>
<td>Elizabeth Jenson</td>
<td>Community Volunteer</td>
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<tr>
<td>Ron Lynch</td>
<td>Partner, Sanctuary, Wealth Services</td>
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<tr>
<td>Karen Malekos-Smith</td>
<td>Director of Donor Relations, Mills Peninsula Hospital Foundation</td>
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<tr>
<td>David P. Mariani</td>
<td>CEO and Founder, AtScale Inc.</td>
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<tr>
<td>Jennifer Martinez</td>
<td>Provider Support Manager, Wu Yee Children’s Services</td>
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<tr>
<td>Mike Pacelli</td>
<td>President, Bay Relations</td>
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<tr>
<td>Shaunda Scruggs</td>
<td>Tobacco Prevention Program Director, San Mateo County Health System</td>
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<tr>
<td>G. Bradley Tuthill</td>
<td>Vice President, Private Wealth Management, Goldman, Sachs &amp; Co.</td>
</tr>
<tr>
<td>Alejandro R. Vilchez</td>
<td>Principal, AV Consulting</td>
</tr>
<tr>
<td>Justin M. Wooley</td>
<td>Marketing and Communications Strategist</td>
</tr>
</tbody>
</table>

### Honorary Life Board Members:

- Steven D. Anderson
- Jill Flynn
- Todd Foster
- William O. Hetts
- Aron H. Hoffman
- Roland Lampert
- Jean M. Leonard
- Patricia E. Martel
- Gwendolyn V. Mitchell
- Kenneth E. Olivier
- Austin Sellery
- Robert Spence
- Judy Swanson
- Kirk Syme
- Ruth Wisnom

### Advisory Council:

- Robert Binn
- John Carver
- Jean Davidson
- Denise de Ville
- Frank Espina
- Barbara Evers
- Bob Falkenberg
- Diane Kounalakis
- Doug Magowan
- Alvin Royse
- Elizabeth Stern
- Dayna Sumiyoshi
- Thomas Vocker
- Bob Webster
- Golnar Yazdi